



Business Management System

Integrated 9001:2015 & ISO 27001 2013

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1. INTRODUCTION

This document, the Business Management Manual (henceforth referred to as "the Manual"), is an essential artefact for BEYOND M&A LIMITED, registered under the company ID 10865513, or simply referred to as '**BEYOND**'.

The Manual remains the exclusive property of BEYOND, functioning as a controlled document under our purview.

The Manual's primary objective is to furnish a comprehensive overview of BEYOND, encapsulating our diverse activities and articulating the high-quality operational standards we adhere to. It serves as a cornerstone for understanding our operations, providing insight into the breadth and depth of our organisation.

Please note, the Manual is not intended to serve as a procedures guide. However, it does include information about where to find detailed procedure-related data and outlines the documentation requirements for procedures mandated by the respective standards.

Designed meticulously to meet the rigorous standards set forth by ISO9001:2015 and ISO 27001:2013, the Manual complies with any standard incorporating the Annex SL structure.

1.1 THE ISSUE STATUS

The version number, located in the footer of this document, indicates the current issue status of this Manual.

Any alterations or amendments made to this Manual are meticulously tracked and recorded in the Amendment Log presented below. This process ensures transparency and provides a clear timeline of updates.

Please be aware that the Management Team reserves the right to undertake a full revision and reissue this Manual as necessary.

It is important to note that the validity of this Manual is confined to the day of printing, ensuring that only the most current version is considered authoritative.

Please note that this Manual is only valid on day of printing.

Below is the Amendment Log:

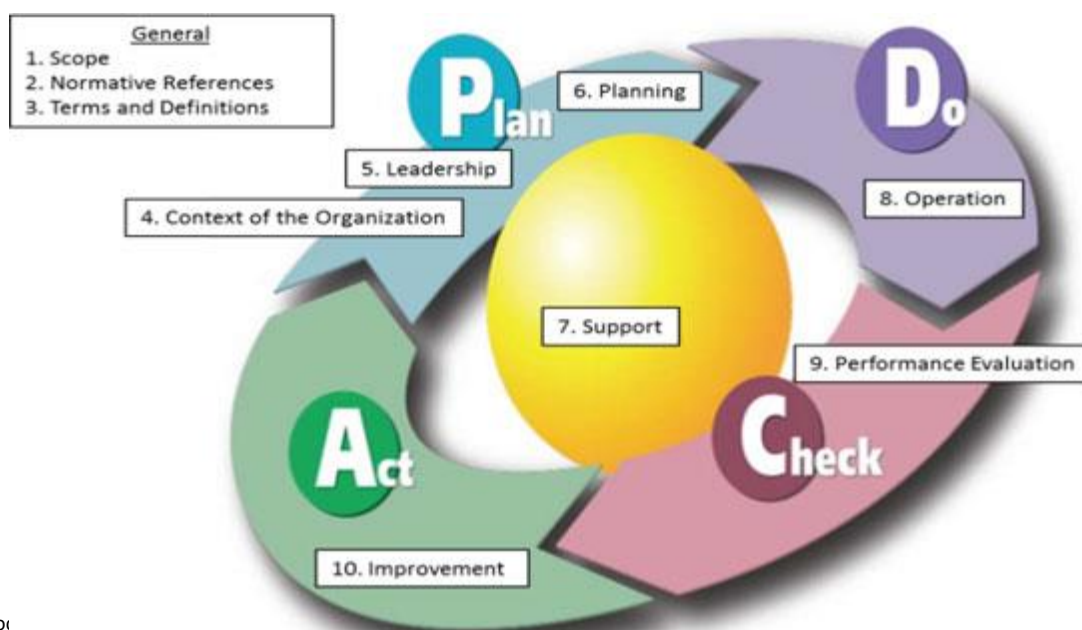
Issue	Issue Date	Additions/Alterations	Initials
1.7	12 th January 2022	Document review and updates to reflect the current business.	HH
1.8	29 th January, 2022	Updating following the 2022 External Audit	HH
1.9	24 th April, 2022	Updated following the ISO 9001 Audit	HH
2.0	20 th May, 2023	Updated following 2023 Internal Audit	HH
2.1	8 th June, 2023	Added LENS process to section 8	HH
3.0	3 rd June, 2024	Review the entire document as per last year's performance.	HH
3.1	20 th September 2024	Changed the year's objectives as we've changed the business.	HH

1.2 PLAN-DO-CHECK-ACT Model

The Plan-Do-Check-Act (PDCA) model is a four-step management method used in business process improvement and is particularly relevant to Information Security Management Systems (ISMS) as per the ISO 27001 standard.

- 1. Plan:** This stage involves establishing the objectives and processes necessary to deliver results in accordance with the expected output or the policy in place. In the context of ISMS, this stage involves identifying potential security risks, defining the scope of the ISMS, establishing the security policy, and defining the risk assessment approach. It's all about setting the plan of action, determining what will be done, how it will be done, and who will do it.
- 2. Do:** The planned processes are implemented in this stage. For ISMS, this involves applying the risk treatment plan, defining and implementing controls and procedures, and providing training and awareness programs. It's about putting the plan into action.
- 3. Check:** This stage involves monitoring and measuring processes against the policy, objectives, and practical experience, and reporting the results. In ISMS, this refers to monitoring system activity, reviewing the effectiveness of the ISMS, conducting internal audits, and reviewing risk assessments. This is where you assess if what you are doing is working and achieving the desired results.
- 4. Act:** This stage involves taking actions to continually improve process performance. In the ISMS context, this means reviewing and updating the entire system, conducting a management review of the ISMS, implementing identified improvements, and taking corrective/preventive actions. This stage is about learning from the checks and implementing changes for continuous improvement.

The PDCA model provides a simple, yet powerful, iterative framework for managing and improving processes and products. When applied to ISMS, the PDCA cycle provides a structured approach to implementing and managing information security effectively, facilitating continuous improvement in a controlled and structured manner.



1.3 QUALITY and ISMS POLICY

It is the policy of Beyond to maintain a quality system designed to meet the requirements of ISO 9001:2015 & ISO 27001:2013 (or any other standard in line with Annex SL Structure) in pursuit of its primary objectives, the purpose and the context of the organisation.

It is the policy of Beyond to:

- Strive to satisfy the requirements of all of our customers, stakeholders and interested parties whenever possible, meeting and exceeding their expectations;
- Make the details of our policy known to all other interested parties including external where appropriate and determine the need for communication and by what methods relevant to the business management system. These include but not limited to customers and clients and their requirements are documented in contracts, purchase order and specifications etc;
- Comply with all legal requirements, codes of practice and all other requirements applicable to our activities;
- The reduction of hazards, prevention of injury, ill health and pollution;
- Provide all the resources of equipment, trained and competent staff and any other requirements to enable these objectives to be met;
- Ensure that all employees are made aware of their individual obligations in respect of this quality and information security policy;
- Maintain a management system that will achieve these objectives and seek continual improvement in the effectiveness and performance of our management system based on "risk".

This quality and information security policy provides a framework for setting, monitoring, reviewing and achieving our objectives, programmes and targets.

Customer service is an essential part of the quality process and to ensure this is fulfilled, all employees receive training to ensure awareness and understanding of quality and information security and its impact on customer service.

To ensure the company maintains its awareness for continuous improvement, the business management system is regularly reviewed by Management to ensure it remains appropriate and suitable to our business. The Business Management System is subject to both internal and external annual audits.

Scope of the Policy

To provide M&A Technology Due Diligence and Digital Advisory Services to Venture Capital, Private Equity and Strategic Investors and their portfolio firms.



A handwritten signature in blue ink, appearing to read 'Hutton Henry', with a horizontal line underneath.

Hutton Henry
Managing Partner – Beyond M&A
6th June, 2024.



2. OVERVIEW OF THE ORGANISATION

Beyond M&A Limited is a technology consultancy established 2017 and commenced trading September 6th 2021, based in London.

We provide technology due diligence and advisory services for Venture Capital, Private Equity, Strategic investors, and their portfolio of firms.

2.1 SCOPE OF REGISTRATION

To provide M&A Technology Due Diligence and Digital Advisory Services to Venture Capital, Private Equity and Strategic Investors and their portfolio firms.

3. OBJECTIVES

We aim to provide a professional and ethical service to our clients. To demonstrate our intentions, Our Management Team will analyse customer feedback data, internal performance data, financial performance data and business performance data to ensure that our Quality Objectives are being met.

Quality Objectives for the next year

We have identified the following **Quality Objectives** by SMART (Specific, Measurable, Achievable, Realistic and Timed)

- **Objective One:** Train our new Integrator, to help 'bang the drum' of service quality.
- **Objective Two:** Implement the new Quality Management Service.

We actively incorporate customer feedback and systematically leverage 'lessons learned' documents to enhance our performance. These 'lessons learned' documents are meticulously developed throughout the project engagement, ensuring we capitalise on every opportunity for growth and continuous improvement.

Information Security Objectives for the next year

Our objectives are set out in our business plan 2017-2023 and are then disseminated to each department/project for incorporation into their management roles. BEYOND's ISMS **Information Security Objectives** are as follows:

- **Objective 1:** Obtain Microsoft Certification for Cyber Security Services.
- **Objective 2:** Secure Lens – our software platform – for internal and customer project use.

4. CONTEXT OF THE ORGANISATION

4.1 Understanding the organisation and its context

This business Management System and all associated processes connected with the services/products offered demonstrate the organisation's context.

List all Legal and Regulatory connected with the business	Hyperlink to Legislation etc
Employment	http://www.legislation.gov.uk/ukpga/2015/26/contents
Directors	http://www.legislation.gov.uk/ukpga/2015/26/contents
TAX	http://www.legislation.gov.uk/ukpga/2010/4/contents
Shareholders	http://www.legislation.gov.uk/uksi/2009/1632/contents/made
Company registration	http://www.legislation.gov.uk/uksi/2008/3014/contents/made
HMRC	https://www.gov.uk/vat-businesses
GDPR	http://www.legislation.gov.uk/ukpga/2018/12/contents/enacted
Employers Liability	http://www.legislation.gov.uk/ukpga/1969/57/contents
Health and Safety	http://www.legislation.gov.uk/ukpga/1974/37/contents
Intellectual Property	http://www.legislation.gov.uk/ukpga/2014/18/contents
Copywrite	http://www.legislation.gov.uk/uksi/1987/2200/contents/made
Computer Misuse	http://www.legislation.gov.uk/ukpga/1990/18/contents
Privacy and Electronic Communications Regulations 2003	http://www.legislation.gov.uk/uksi/2003/2426/contents/made
Copyright, Designs and Patents Act 1988	http://www.legislation.gov.uk/ukpga/1988/48/contents
Malicious Communications Act 1988	http://www.legislation.gov.uk/ukpga/1988/27/contents
Digital Economy Act 2010	http://www.legislation.gov.uk/ukpga/2010/24/contents
Privacy and Electronic Communications (EC Directive) (Amendment) Regulations 2011	http://www.legislation.gov.uk/uksi/2011/1208/contents/made

Beyond has reviewed and analysed key aspects of itself and its stakeholders to determine the company's strategic direction. This requires understanding internal and external issues that concern Beyond and its interested parties (per 4.2 below).

Such issues are monitored, updated as appropriate, and discussed in management reviews.

SWOT Analysis

Please refer to the SWOT analysis stored within our EOS tool '90' for the current version. The SWOT snapshot from the tool below was taken in May 2023, but a more up-to-date version will be on the live platform:

Strengths	ADD STRENGTHS	Weaknesses	ADD WEAKNESSES
DD Pipeline is organic, without any marketing	...	S&T leads need marketing and not organic, yet.	...
USP: Cyber Assessment is unique for our market	...	HH is delivering consulting work at the cost of commercial growth (to be fixed by S&T)	...
USP: Lens platform	...	Multiple marketing messages	...
Team: strong software team mixed with senior technology consultants	...	Brand is not well-known	...
Resilience: Serving multiple markets PE and Corporate Market	...	Cashflow – minimal buffer: to be relieved by MCM	...
Strategy & Transformation Division create recurring revenue.	...		
Opportunities	ADD OPPORTUNITIES	Threats	ADD THREATS
Partnerships with Strike, London Tech Leaders and Hamerston are developing	...	S&T is in a very competitive market	...
MCM is a new division of S&T which diversifies the revenue streams	...	More people coming into the market (e.g., Microsoft have only recently setup a PE division)	...
		Competition: Many one-man bands providing tech DD.	...

4.2 Understanding the Needs and expectation of interested parties

Interested Parties	Information Requirements (needs and expectations)
Directors	<ul style="list-style-type: none"> Ensure that the business continues to function in a profitable manner without hindrance and bureaucracy. Ensure smooth on-boarding and secure working environment.
Employees	<ul style="list-style-type: none"> Good work environment/job security/payment/health/safety/ training/ promotion, recognition and reward
Contractors	<ul style="list-style-type: none"> Good work environment/job security/health/safety Adherence to agreements
Suppliers	<ul style="list-style-type: none"> Adherence to payment terms Clearly defined requirements Adequate notice
Accountants	<ul style="list-style-type: none"> Adherence to payment terms Adherence to agreements Respond in a timely manner
Insurer	<ul style="list-style-type: none"> Meeting policy requirements Payment of premiums

	<ul style="list-style-type: none"> • Reporting changes in circumstances
Legal	<ul style="list-style-type: none"> • GDPR • Companies Act
Partners	<ul style="list-style-type: none"> • Adherence to payment terms • Adherence to agreements
Shareholders	<ul style="list-style-type: none"> • Profitability/return on investment/growth in market value of organization.
Clients	<ul style="list-style-type: none"> • Receive quality products and services that meet their specifications. • Consistency of quality. • Professionalism
Local Community	<ul style="list-style-type: none"> • Wants our company to hire and retain local workers • Can provide positive press

4.3 Determining the scope of the business management system which includes ISO 9001:2015 & ISO 27001:2013

Quality

Based on an analysis of the above issues of concern interests of stakeholders, and in consideration of its products and services, Beyond M&A has determined the scope of the management system as follows:

To provide M&A Technology Due Diligence and Digital Advisory Services to Venture Capital, Private Equity and Strategic Investors and their portfolio firms.

The quality system applies to all processes, activities and employees within the company. The business is a remote-first operation, with a HQ at the following address:

Venture X, Building 7,
Chiswick Park
566 Chiswick High Road
London
W4 5YG

Web: www.Beyond-MA.com

Information Security

Our **Information Security Policies** layout and confirm senior management's commitment to (a) the organization's information security objectives and (b) continuous improvement of Information Security.

1. [Information Security Overview](#)
2. [Awareness and Training Policy](#)
3. [Change Management Policy](#)
4. [Information Classification Policy](#)
5. [Malware Policy](#)
6. [Outsourcing Policy](#)
7. [Mobile Device Security Policy](#)
8. [Beyond Compliance Policy](#)
9. [Access Control Policy](#)
10. [Information Security](#)

4.4 Business Management system and its processes

Beyond is responsible for planning and delivering its services and ensuring that all information is secure. We work closely with our partner suppliers and customers to satisfy mutual requirements. We have a flow chart to illustrate the interaction of our core business processes, as shown below:

Hyperlinks to process diagrams:

1. [Sales Process](#)
2. [Lead Generation](#)
3. [Client Onboarding](#)
4. [Staff recruitment – Permanent](#)
5. [Staff recruitment – Associate](#)
6. [New supplier or Partner Contracts](#)
7. [Software development process](#)
8. [Staff Onboarding](#)
9. [Accounts Receivable and Payable Process](#)
10. [Complaints Handling](#)

5 LEADERSHIP

5.1 Leadership & Commitment

BEYOND's Management Team is committed to developing and implementing a Quality ISMS Policy and a Business Management System compatible with the organisation's strategic direction and context.

The whole system is frequently reviewed to ensure conformance to both ISO 9001:2015 and ISO 27001:2013 standards. Responsibility has been assigned to ensure that the business management system conforms to the requirements of the respective standards, and the provision to report on performance to the top management team has been defined.

The designated Senior Management Representative(s) will ensure that **BEYOND** staff are aware of the importance of meeting customer as well as statutory and regulatory requirements, and overall, to contribute to achieving **BEYOND's** Quality & Information Security Policy and Objectives, which are aligned with the organisation's strategic direction.

The Senior Management Team is responsible for implementing the BMS and ensuring the system is understood and complied with at all organisational levels.

In summary, the Senior Management Team will ensure that:

5.1.1 Leadership and Commitment for the Business Management System

- The company has a designated Senior Management Representative who is responsible for maintaining and reviewing the Quality Management Systems.
- Beyond's ongoing activities are reviewed regularly, and any required corrective action is adequately implemented and reviewed to establish an effective preventative process.
- Measurement of our performance against our declared Quality and Information Security Objectives is undertaken.
- The BMS has the necessary resources, and employees have the necessary training, skills, and equipment to carry out their work effectively.
- Internal audits are conducted regularly to review progress and assist in improving processes and procedures.
- Objectives are reviewed and, if necessary, amended at regular Management Review meetings and the performance is communicated to all staff.
- The information security policy and objectives are established in line with the organisation's strategic direction, and the intended outcome(s) are achieved.
- The BMS is integrated into the organisation's business processes.
- Communication covering the importance of the effective BMS and conformance to the BMS requirements is in place.
- Continual improvement is promoted.
- The contribution of persons involved in the effectiveness of the BMS is achieved by engaging, directing and supporting persons and other management roles within their area of responsibility.

5.1.2 Customer Focus

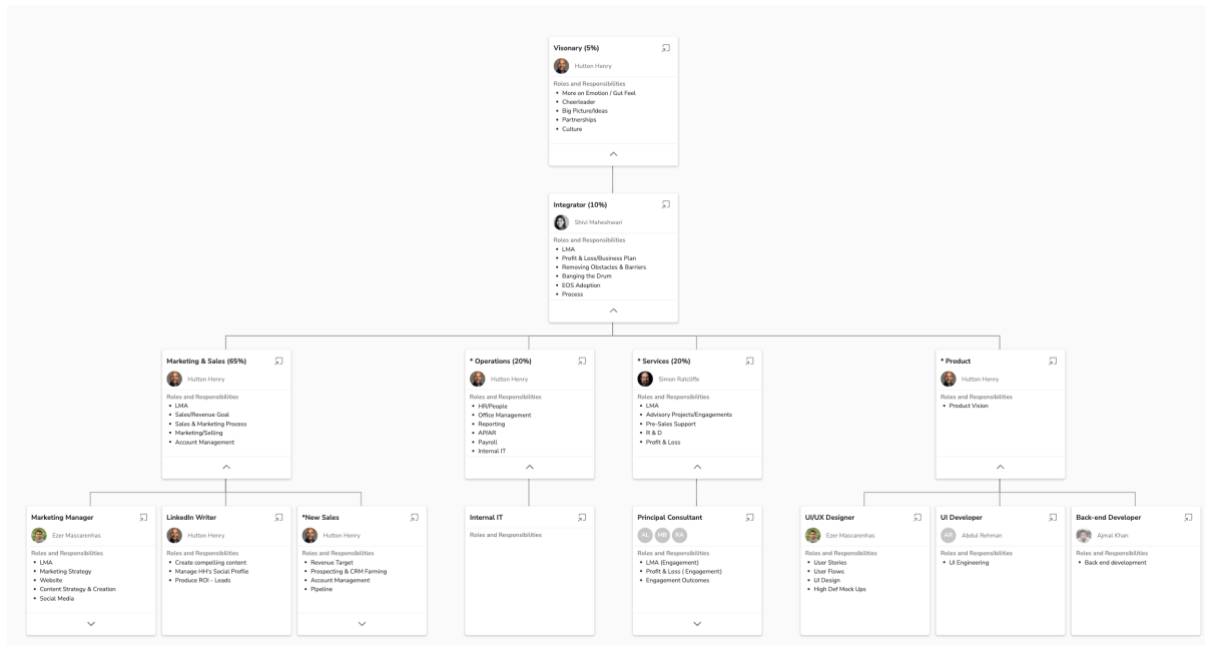
- Customer requirements and applicable statutory and regulatory requirements are determined and met.
- The risks and opportunities that can affect the conformity of products and services and the ability to enhance customer satisfaction are determined and addressed.
- The focus on consistently providing products and services that meet customer and applicable statutory and regulatory requirements is maintained.
- The focus on enhancing customer satisfaction is maintained.

5.2 Quality & ISMS Policy

BEYOND's Quality & ISMS Policy is located in section 1.3 of this Manual.

5.3 Organisational roles, responsibilities and authorities

BEYOND has an organisation chart in place—the EOS Accountability Chart (below). Employee contracts, together with job descriptions, ensure that the appropriate personnel are in place to cover the whole context of the organisation and strategy of the business.



6 Planning for the Business Management System

6.1 Actions to address operational risk and opportunities

We have identified the business process as a means of identifying and determining the risks and opportunities that are relevant to our Business Management system; from an operational perspective. The Risk & Opportunities document is separate to this manual.

Within each of the areas the risks (if any) are identified together with a rating as to the importance of the risk. The associated consequence, severity & mitigation of the risk is also noted together with the probable likelihood of the risk occurring.

We use an Excel spreadsheet to collect and analyse the risks and opportunities for both Quality and Information Security.

The risk and opportunities document is reviewed frequently by the Senior Management Team to ensure the effectiveness of the actions have been fulfilled.

The approach to our risk treatment plan (Statement of Applicability) has been designed and implemented using the main headings within the standard (Annex A, Table A.1 – control objectives and controls) as a guide to establish that all controls required have been considered and that there are no emissions.

The document identifies controls to mitigate risks following the process of identification, analysis and evaluation described and is directly linked to the aspects of the organisation.

The SOA document is separate to this Manual.

6.1.2 Information Security Risk Assessment

In accordance with 8.2 of the ISO 27001:2013 standard, we use an Excel spreadsheet to collect and analyse the risks identified in the following assets/asset groups:

- Buildings, offices, secure rooms security
- Hardware – desktops. Laptops, removable media
- Software applications
- Infrastructure / servers
- Client information and data
- Paper records
- People and reputation
- Key contacts
- Critical third party suppliers
- Utilities

All typical/likely threats have been assessed based on their potential effects on Confidentiality, Integrity and Availability (CIA attributes) using a ratings scale of;

Very Low - 1, Low - 2, Medium - 3, High 4 and Very high - 5 and expressed across key areas of Vulnerability, Probability and Impact

Following this analysis, evaluations are drawn as to what the most appropriate action is together with the estimated cost of implementing action to address the identified issue and an estimate of the cost of ignoring the risk.

Key evaluation criteria use is 1 - Accept risk, 2 - Apply controls, 3 - Avoid risk, 4 - Transfer the risk.

6.1.3 Information Security Risk Treatment

Our risk treatment plan approach has been designed and implemented using the main headings within the standard (Annex A, Table A.1—Control objectives and controls) as a guide to establish that all required controls have been considered and that there are no omissions.

The document identifies controls to mitigate risks following the identification, analysis and evaluation process described in section 7 and is directly linked to the aspects of the organisation.

The SOA document is separate from this Manual and conforms to the requirements as defined within clause 8.3 of the ISO 27001:2013 standard.

Please see the document below as demonstration: -

[Risk Management & Opportunities Matrix](#)
[Statement of Applicability](#)

6.2 Quality and ISMS Objectives and planning to achieve them

Section 3 of this Manual contains the Quality and ISMS Objectives and methods of achieving them.

Quality Objectives for 2024:

- **Objective One:** Introduce a new MCM Service for Venture Capital and Private Equity-backed firms and ensure a high quality of services.
- **Objective Two:** Ensure all projects receive a quality rating between 8 and 10 annually by sending surveys via the Chief of Staff.
- **Objective Three:** Ensure that MCM projects are included in our Lens platform. This will ensure that all service projects are managed with high quality.

6.3 Planning of Changes (QMS Only)

The Senior Management Team of **BEYOND** identify any potential changes, this is then delegated to a responsible person as a “project manager”.

He or she will conduct a “research background” to determine the feasibility of the changes with regards to:-

- Purpose of the change



- Any potential consequences
- Integration of the quality management system
- The availability of resources
- The allocation or reallocation of responsibilities and authorities
- Technical Skills
- Timescales
- Risks
- Impact

Once completed this then forms part of the Management Review together with including within the internal audit schedule.

Please see below document as demonstration:
[Planning of changes](#)

7 Support

7.1 Resources

7.1.1 General

BEYOND determines and provides the resources needed to establish, implement, maintain, and continuously improve the business management system.

We ensure that the below elements are taken into account when completing an evaluation:

- The capabilities of, and constraints on, existing internal resources;
- What needs to be obtained from external providers

7.1.2 People

We consider the organisation's operation and context when we determine the relevant persons necessary for the effective operation of the business management system.

7.1.3 Infrastructure

All of our administration is conducted at our Head Office. This includes:

- Management of financial matters
- Handling of client orders
- Personnel records

In terms of equipment used to deliver our product/service, asset registers and maintenance records are kept for the following:

- Software
- Technology

At the time of writing, there is no office space or utilities to maintain. The following details are for our co-working space, Venture X, which is based in Chiswick Business Park.



7.1.4 Environment for the operation of processes

The Beyond Office consists of a 150-square-foot area with centralised temperature controls and HVAC systems. The building's owner, Chiswick Park Management, maintains all equipment. The office space accommodates 11 people who have all undergone DSE evaluation, and appropriate equipment is in place to alleviate any restraints on the employees.

There are no psychological factors to take into consideration / we monitor our employees through appraisals and general meetings for their wellbeing, which includes stress. Cleanliness is very good with sub-contract cleaners visiting the site each day – this service is provided by the building owner – Venture X and is not controlled by Beyond. The ergonomic layout is very good minimising any impacts to the environment

7.1.5 Monitoring and measuring resources

We ensure that all relevant equipment and personnel are monitored and measured to ensure that equipment and personnel are effective for the services / products we offer:-

Equipment: We ensure that all equipment is serviced, maintained and where applicable calibrated to statutory and regulatory requirements (see documented evidence within our maintenance, service and calibration records).

Personnel: We ensure that all personnel are monitored on a regular basis (please see personnel records for training etc). We maintain a monitoring / training matrix as evidence.

7.1.6 Organisation Knowledge

We ensure that "Job Specifications" are produced which include knowledge requirements for each individual role. Specific tests are implemented to ensure that persons are knowledgeable with the specific elements of the role. This could include telephone interview, tests, internal training or vocational certificates.

7.2 Competence

All employees have the training and skills needed to meet their job requirements. All employees are monitored on an ongoing basis to identify any training and development needs. Competences and training needs are identified / satisfied by using:

Please see below hyperlinked documentation as demonstration of compliance:

- [Job descriptions which set out the competences required](#)
- [Contracts of employment which set out contractual and legal requirements](#)
- [Induction checklists to ensure / check understanding](#)
- [Appraisal reviews to monitor performance](#)
- [On the job reviews to ensure / check levels of competence](#)
- [A training tracker](#)

7.3 Awareness

We ensure that all employees are aware of all policies and their contribution to the effectiveness of the Business Management System through:

- Employee Handbook
- Awareness Training
- Induction
- Continuing Professional Development

7.4 Communication

Our company utilises a multifaceted approach for effective internal and external communication.

For our staff members, we regularly send email updates and organise team meetings to ensure everyone is well-informed and aligned. Moreover, we leverage Microsoft Teams for instantaneous distribution of vital company updates and project-related information, making it a go-to hub for internal communications. This platform is readily accessible to all staff members, ensuring consistent and inclusive dissemination of information.

Externally, we rely on our company website as the primary information portal. Our talented in-house team diligently works to ensure that the content is updated regularly, guaranteeing the provision of the most current and relevant information. This way, we ensure that our stakeholders, customers, and the general public have access to up-to-date insights about our business.

7.5 Documented Information

7.5.1 General

BEYOND demonstrates documented compliance to ISO 9001:2015 (or any other standard in line with Annex SL Structure) through this Business Management System Manual (which includes processes & procedures) on an electronic system which is available on the company access drive to all employees. All information is read only and only accessible via the document owner for amendment.

7.5.2 Creating and updating

The creation of documentation to support the Business Management System is primarily the responsibility of the designated "Top Management Representative".

Identification will be sought by a document number, date and author. To aid the approval and suitability of documents, the Managing Director of **BEYOND** authorises the release and delegates any training required to the "Top Management Team".

7.5.3 Control of documented information

Our processes and procedures documentation is controlled by version and date and is listed on a "Master Document List".

Beyond

Control of documents can be seen on the Master Document List and encompasses the following elements:-

- Distribution, Access, Retrieval and use
- Storage and preservation, including preservation of legibility
- Control of changes (e.g. version control)
- Retention and disposition

BEYOND uses Cloud Services such as "SharePoint" with permission based access to control its data and to maintain its confidentiality. The 'SharePoint' facility also allows an extensive 'Point in Time' version history which allows beyond to retrieve previous document versions with ease.

Documents can be retrieved by authorised personnel from the storage locations specified *and / or from folders on the network*. Customer records are identified by *customer name*.

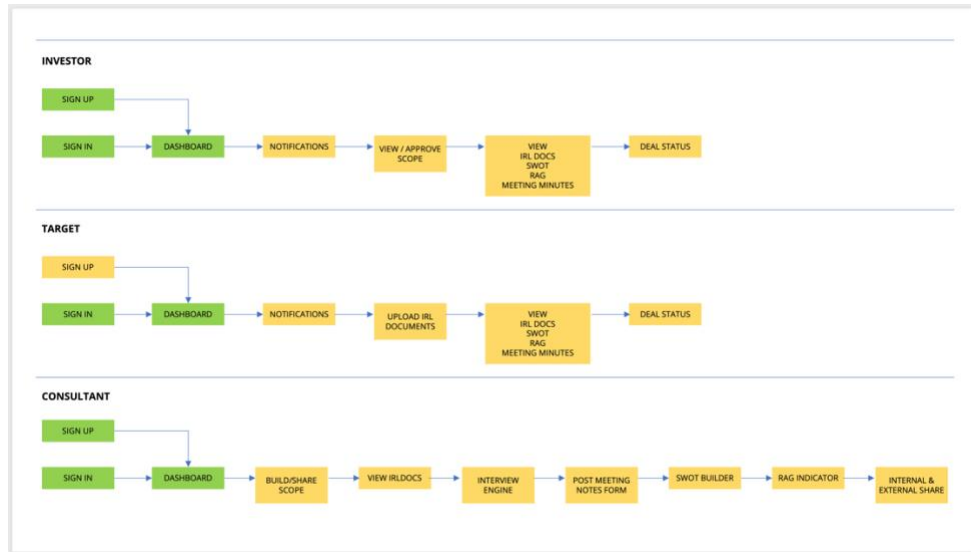
On or after the retention period stated, the relevant records will be reviewed by Top Management and will either remain in-situ, be archived or destroyed.

If records are to be destroyed, they will be disposed of in a controlled manner; *sensitive hard copies will be shredded and soft copies will be deleted from the system*. If records are to be archived, they will be identified and stored appropriately

Please see below document as demonstration of compliance:
[Master Document List](#)

8 Operation

To enable high quality services, we have invested in our bespoke operating system LENS. The primary function is to provide a central platform where we can scale the business globally. As the business processes and service delivery is moved to LENS there is more opportunity to standardise and scale operations. A high-level view of the different stakeholders and how they utilise the system is stated below:



And our Enterprise Due Diligence offering provides the following functions:

Enterprise Due Diligence Management for Investors

Lens				
User Type	Investor + Consultants + Target	Investor + Consultants	Investor	Common Tools
	Due Diligence	Reporting	Post Deal Tracking	Notes / Journal
	Target Organisation Chart	Executive Summary	Overall Target Analysis	Messaging
	IRL*	Category Summary	Workstream-wise Analysis	Notifications
	Data Room*	SWOT	Selected Tasks Tracker	
	Task Management*	Observations*	Selected Remediation Tracker	
	Meeting Scheduler*	Remediations*		
		Extras (100-day Plan) (Assessor Perspectives)		

* Category / Sub-Category

8.1 Operational planning and control

Beyond has determined the requirements and controls for all processes detailed in section 4.4. Any planned changes are controlled through section 6.3 (Planning for Changes)

8.2 Determination of requirements for products and services

8.2.1 Customer Communication

Information regarding our capabilities, services, and facilities is made available to our clients through various channels including our website, brochures, email, and direct personal interactions.

BEYOND takes the initiative to provide any necessary technical documents related to our products or services to our clients upon contract conclusion. These documents are subsequently archived in the respective client's file.

- We ensure effective management of customer interactions such as enquiries, quotations, orders, and amendment details by categorizing and storing them suitably with the corresponding customer details and reference numbers.
- We actively reach out to our clients to garner feedback, consistently monitoring their satisfaction levels.
- We maintain a system for registering and documenting customer complaints to help us improve our services.

Please see below document(s) as demonstration of compliance:

[Customer Satisfaction](#)

[Customer Complaints Form](#)

[Customer Complaints Summary](#)

8.2.2 Determination of requirements related to products and services

BEYOND is committed to fulfilling all relevant statutory and regulatory obligations, which is substantiated in section 4.1 of this document.

In cases where legal documentation such as calibration certificates - traceable to national standards - is associated with the products or services provided, we ensure these are handed over to the clients upon contract completion. For record-keeping purposes, all such documentation is stored in the respective client's file – held in Microsoft Teams, CRM and LENS.



8.2.3 Review of requirements related to products and services

BEYOND has established protocols to collect client details during the "Contract Review" stage. This is to verify the accuracy of all information and gather any supplementary details necessary.

All statutory and regulatory requirements relevant to the service or products provided are meticulously documented within the contract review.

The contract review undergoes an intermediary evaluation to authenticate the client's specifications.

Should there be a need for modifications, whether stemming from the client's requirements or alterations in product/service design, these will be thoroughly recorded in the "Planning of Changes" segment, as detailed in section 6.1 of this document.

8.3 Design and development of products and services

When working on new designs or making substantial alterations to existing ones, Beyond effectively converts customer needs and demands into detailed design outcomes. These cater to aspects such as performance, reliability, upkeep, testability, safety, along with meeting regulatory and statutory requirements.

This procedure guarantees:

- a) The execution of comprehensive design planning
- b) Accurate recording of design inputs (requirements)
- c) Production of design outputs under regulated conditions
- d) Implementation of design reviews, verification, and validation
- e) Controlled execution of design modifications.

These activities are further defined in the document [Design Control](#).

8.4 Control of externally provided products and services

8.4.1 General

BEYOND ensures that externally provided processes, products and services conform to specified requirements and also reviewed as part of **BEYOND's** risk and mitigation matrix.

Beyond uses it

8.4.2 Type and extent of control of external provision

BEYOND have controls in place to ensure that external provisions are approved before using the service or product. This is done via the Supplier Quality Questionnaire together with the Supplier visit report.

Please see below document(s) as demonstration of compliance:

[Supplier Quality Questionnaire](#)

[Supplier Visit Report](#)

8.4.3 Information for external provision

Communication of any applicable requirements which are deemed appropriate and are provided through the contract review with the provider. (i.e. T&C's, performance, competence etc)

8.5 Production and service provision

8.5.1 Control of production and service provision

BEYOND ensures that controls are in place for conditions for production and service provision, including delivery and post-delivery activities.

8.5.2 Identification and traceability

Where appropriate, Beyond identifies its product and service or other critical process outputs by suitable means. Such identification includes the status of the product and service with respect to monitoring and measurement requirements. Unless otherwise indicated as nonconforming, pending inspection or disposition, or some other similar identifier, all product and service shall be considered conforming and suitable for use.

If unique traceability is required by contract, regulatory, or other established requirement, Beyond controls and records the unique identification of the product and service by using its Cloud Management system 'Meister Task' and Project Management documentation.

8.5.3 Property belonging to customers or external providers

Beyond exercises care with customer or supplier property while it is under the organization's control or being used by the organization. Upon receipt, such property is identified, verified, protected and safeguarded. If any such property is lost, damaged or otherwise found to be unsuitable for use, this is reported to the customer or supplier and records maintained.

For customer intellectual property, including customer furnished data used for design, production and / or inspection, this is identified by customer and maintained and preserved to prevent accidental loss, damage or inappropriate use.

This activity is defined in greater detail in the document [Control of Third-Party Property](#).

8.5.4 Preservation

Beyond preserves conformity of its services, products or other process outputs during internal processing and delivery. Strict processes are followed to ensure integrity of data security and procedural integrity.

Hyperlinks to process diagrams:

1. [Sales Process](#)
2. [Lead Generation](#)
3. [Client Onboarding](#)
4. [Staff recruitment – Permanent](#)
5. [Staff recruitment – Associate](#)
6. [New supplier or Partner Contracts](#)
7. [Software development process](#)



8. [Staff Onboarding](#)

Information Security Policies are available [here](#)

8.5.5 Post-delivery activities

As applicable, Beyond conducts the following activities which are considered “post-delivery activities”:

- Customer Survey
- Documentation Handover
- Project closure meetings.

Post-delivery activities are conducted in compliance with the management system defined herein.

8.6 Release of products and services

BEYOND ensures that the appropriate documentation is provided to the client on release of the product / service and this is also retained for traceability.

A client area is created within our cloud file storage when contains all Project Related Documentation. Email communication is also kept and filed.

8.7 Control of nonconforming process outputs, products and services

The **BEYOND** Management Action Log is used to identify non-conformances and any actual or potential shortfalls in quality standards or internal processes/ procedures, suggest improvements and track any actions to ensure improvements have taken place, or potential problems are avoided.

These areas are reviewed within the agenda for the Management Review meetings and typically cover the action taken to control and correct any non-conformances noting any consequences of the action taken and themes which may be evident. In terms of continual improvement, we also review the suitability, adequacy and effectiveness of our Business Management System.

BEYOND has various processes and procedures in place to ensure that preventative action against nonconformities can be introduced, documented and seen through to completion in order to address the initial problem. The complex nature of the clients we work with demands that we have flexible, but effective, processes and procedures in place.

However, BEYOND also uses internal and external audits and risk assessments to continuously improve its service delivery, financial, HR and operational functions.

Steps

- The Management Representative maintains and monitors the [Action Log](#).
- If any person discovers a shortfall, or potential shortfall in the written processes/procedures or a problem in the practical application of them, the details must be documented in the Action Log. The relevant person who is responsible for the action is informed. Action required as a result of Customer Feedback, Customer Complaint, Information Security incident or Management Review is also logged and tracked via the company Action Log.
- Each entry in the Action Log to include:
 - a. Sequential numbering
 - b. Category of issue
 - c. Person/Date recorded
 - d. Overview of the issue, problem or concern
 - e. Person responsible
 - f. Action taken
 - g. Date completed
 - h. Initialled when complete

For products the following actions must be also followed:-

- Segregation, containment, return or suspension of provision of products



The Senior Management Representative is responsible for checking the “non-conforming products or services form” and ensuring that people with allocated responsibilities are aware of them and actions are progressing.

Once all actions on a log sheet have been completed the Management Representative archives it as a Quality Record

Related records

[Non-Conforming Products or Services](#)

[Management Review meeting records](#)

9 Performance Evaluation

9.1 Monitoring, measurement, analysis, and evaluation

Monitoring is based on Risk and is linked to the risk & opportunities register together with the risk assessments which are carried out.

9.1.1 General

BEYOND has deemed the following elements (9.1.2, 9.2 & 9.3) for monitoring, measuring, analysis & evaluation to ensure the quality performance and the effectiveness of the business management system.

9.1.2 Customer Satisfaction

BEYOND collates data on customer satisfaction through various means. This includes customer contact, emails and customer satisfaction survey.

The customer satisfaction survey is sent to clients yearly, analysed and evaluated at the Management review meeting by “Top Management” as it is a reportable requirement.

[Please see below document as demonstration of compliance:
Customer Satisfaction Questionnaire](#)

9.1.3 Analysis and Evaluation

Results of feedback which includes customer satisfaction questionnaire, internal audits, conformity of products & service, planning, suppliers, risk & opportunities matrix is evaluated through the management review meeting and actioned as applicable should any non-conforming areas be present.

9.2 Internal Audit

An internal audit schedule is prepared annually and covers the requirements of any ISO standards in which **BEYOND** wishes to be certified. Internal audits are carried out through “risk or cloused” auditing.

Appropriate personnel are allocated to complete the internal audits and must record appropriate evidence for completeness. All audits completed must be authorised by Top Management as complete once any non-conforming areas have been dealt with (without any undue delay). Internal audit documentation must be kept and filed appropriately.

[Please see below document as demonstration of compliance:
Internal Audit Report / Non-conformance Report
Internal Audit Schedule](#)

9.3 Management Review



Management reviews take place on annual basis. The attendees present are "Top Management" and any other appropriate persons of the business.

All inputs / outputs are full documented and minuted in line with the requirements of the specific ISO standard in which **BEYOND** wish to be certified. Any actions arising from the meeting must be completed without any undue delay and appropriate evidence filed with the Management review documentation.

Please see below document as demonstration of compliance:

[Management Review Agenda](#)

10 Improvement

10.1 General

BEYOND ensures that improvement processes are completed and actioned as necessary. Analysis methods include various elements, which include:-

- [Customer Satisfaction Analysis and Evaluation](#)
- [Internal Audits](#)
- [Planning changes to the Quality Management System, Products & Services](#)
- 3rd party assessments for certification purposes
- [Results of non-conforming products](#)
- [Risks & Opportunities](#)

10.2 Nonconformity and corrective action

In the event of a nonconformity, which could arise from complaints, internal audits, or third-party assessments, BEYOND assigns a suitable "Top Management" delegate to ensure comprehensive corrective action is taken. This includes conducting a root cause analysis to prevent recurrence. This situation is then evaluated and, if it poses a "high" risk to the business, it is recorded in the "Risk & Opportunities" matrix to aid in risk reduction.

If any non-compliance issues arise, it is mandatory to complete the internal audit report or non-conformance report for a thorough analysis and resolution of the problem. If changes to the Business Management System, Products, or Services are necessitated, the "Planning Changes" document also needs to be completed.

The corrective action plan summary must be compiled since it forms an integral part of the Management Review meeting. We hired someone following the 21/22 ISO review and this was expensive and not effective

Please see below document(s) as demonstration of compliance:

10.3 Continual Improvement

Continual Improvement will be ongoing through various elements of the Business Management System encompassed in this document. The list below is not exhaustive:-

- Risk & Opportunities Analysis – Evaluated at several stages (clause 5.1, 6.1)
- Quality Policy / Objectives
- Planning of Changes
- Competency Matrix
- Customer Satisfaction
- Production & Service Provision (Supplier Evaluation)
- Internal Audits
- 3rd Party External Audits
- Management Review